# El Paso Independent School District Douglass Elementary School 2023-2024 Formative Review

**Accountability Rating: Not Rated** 



Board Approval Date: October 17, 2023

# **Mission Statement**

Empowering young minds and fostering a welcoming environment that celebrates diverse cultures, all while promoting academic success.

# Vision

Cultivating bilingual leaders, embracing diversity, and strengthening our community.

# **Value Statement**

Our goal is to create a safe and inclusive environment that encourages learning and growth for the Douglass Community.

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# Goals

Goal 1: WHOLE CHILD DEVELOPMENT Douglass Elementary School foster learning environments for the whole child to thrive.

**Performance Objective 1:** By June 2024, Douglass Elementary School will create a culture where each student is supported by caring adults as measured by an employee, student, and parent culture climate survey.

**Evaluation Data Sources:** CK-12 Survey

Strategy 1 Details		Rev	iews	
<b>Strategy 1:</b> Teachers will use the 2x10 strategy to reinforce positive behaviors in students. Positive Behavior Intervention		Summative		
and Support (PBIS) and Social Emotional Learning (SEL) will be implemented through various methods such as WIN, growth celebrations, morning announcements, monthly recognition, honor roll, and attendance lunches.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Create a culture of support for all students.  Staff Responsible for Monitoring: Assistant Principal, Counselor, PBIS Committee	25%	50%		
Title I: 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 1: WHOLE CHILD DEVELOPMENT Douglass Elementary School foster learning environments for the whole child to thrive.

**Performance Objective 2:** By June 2024, Douglass Elementary School will increase PK-5th grade student participation in UIL, extra-curricular, co-curricular activities at all levels from 50 to 75 students.

## **High Priority**

Evaluation Data Sources: Survey results, sign-in sheets, rosters

Strategy 1 Details		Rev	iews	
Strategy 1: Implement after-school activities for students. Offer extracurricular options: intramural program, robotics,		Formative		Summative
archery, chess, field trips, UIL, and Fine Arts.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase in student participation in after-school programs Staff Responsible for Monitoring: Club Sponsors, Intramural Coordinator, Administration	50%	70%		
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
<b>Funding Sources:</b> Firld Trip Admissions - 211 Title I, 1003 School Improvement Grant (SIG) -				
211.11.6499.114.24.801.114 - \$4,700, Transportation to and from field trips - 211 Title I, 1003 School Improvement				
Grant (SIG) - 211.11.6494.114.24.801.114 - \$1,133				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 1: WHOLE CHILD DEVELOPMENT Douglass Elementary School foster learning environments for the whole child to thrive.

**Performance Objective 3:** By June 2024, Douglass Elementary School will create an integrated system of school supports, extended learning opportunities and community partnerships by increasing and maintaining the number of meaningful community and youth-based organizations in formal partnerships with the district.

#### **High Priority**

**Evaluation Data Sources:** District Tracking Tool

Strategy 1 Details	Reviews			
Strategy 1:			Summative	
Douglass will collaborate with current community partnerships with Junior Achievement, Aliviane, Ozzy Anti-bullying Program with El Paso Locomotive, and Community Schools Program through EPISD to increase and enhance student	Oct	Jan	Mar	June
learning opportunities.				
<b>Strategy's Expected Result/Impact:</b> Strong partnerships will help provide opportunities for students such an antibullying program and student incentives.	50%	50%		
Staff Responsible for Monitoring: Counselor and Administration				
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
No Progress Continue/Modify	X Discon	tinue		

Goal 1: WHOLE CHILD DEVELOPMENT Douglass Elementary School foster learning environments for the whole child to thrive.

**Performance Objective 4:** By June 2024, Douglass Elementary School will build mindsets, healthy habits, and skills that strengthen students' social, emotional and academic competence by ensuring Principal and academic support team PBIS/SEL fidelity walkthrough data meets all established percentages for schoolwide behavior expectations, classroom procedures and instruction, and student and staff awareness.

## **High Priority**

**Evaluation Data Sources:** District Developed Tracking Rubric

Strategy 1 Details	Reviews			
Strategy 1: Douglass will create a strong Campus Culture and Climate/PBIS/SEL team which will meet at least once a		Formative		Summative
month to discuss focus areas for PBIS, review current progress, and create incentives for students.	Oct	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> The CCCT PBIS/SEL team will help create campus-wide expectations and increase PBIS/ SEL awareness and PBIS implementation at every grade level.				
Staff Responsible for Monitoring: CCCT PBIS/SEL Team	40%	40%		
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
Strategy 2 Details	Reviews			
Strategy 2: Teachers will provide a campus management plan and set up communication with parents in a manner that can		Formative		Summative
be documented.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: We will ensure that teachers have a strong campus management plan and	Oct	Jan	Mai	June
increase parental involvement.				
Staff Responsible for Monitoring: Teachers and admin	100%	100%	100%	
······································				
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1				
No Progress Accomplished Continue/Modify	X Discor	timus		
No Progress Accomplished — Continue/Modify	Discor	itiliue		

Goal 1: WHOLE CHILD DEVELOPMENT Douglass Elementary School foster learning environments for the whole child to thrive.

**Performance Objective 5:** By June 2024, Douglass Elementary School will implement meaningful, engaging practices that develop students' ability to manage and own their behavior as measured by the Reduction of all ISS, OSS, and Disciplinary Removal for all student groups from 7% to 5% and reduce the overall number of disciplinary removals.

Strategy 1 Details	Reviews			
Strategy 1: Teachers will be trained on how to use the Panorama strategies and ABC strategies to help students learn to		Formative		Summative
manage their own behavior.	Oct	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Using these research-based strategies students will be provided the tools they need to manage their own behavior to progress without the need for papers or reminders.				
Staff Responsible for Monitoring: Admin, Counselor, Teachers, and CTCs	50%	50%		
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
- Targeted Support Strategy				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
No Progress Accomplished — Continue/Modify	X Discon	tinue	l	1

Goal 2: ACADEMIC EXCELLENCE Douglass Elementary School empowers all learners to excel in current and future pursuits.

**Performance Objective 1:** By June 2024, Douglass Elementary will implement a guaranteed and viable student-centered curriculum, provided by the district. This will be measured by the Principal and academic support team, curriculum fidelity walkthroughs, PLCs, and data meetings, with established percentages for rigor, instructional model, and scope and sequence for reading, language arts, math, science, and social studies to be implemented in all classrooms.

## **High Priority**

**HB3** Goal

**Evaluation Data Sources:** Walk-throughs by the administration, lesson studies, learning walks by campus teaching coaches and the academic support team, curriculum fidelity walkthroughs, PLCs and data meetings.

Strategy 1 Details		Rev	iews	
<b>Strategy 1:</b> Instruction will be driven by data gathered from unit assessments, exit tickets, diagnostics, BOY, MOY, EOY,		Formative		Summative
MAPS, Interims, 9-weeks, iReady and will be disseminated during Data Dive meetings.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Using and monitoring assessment results from various sources ensures that instruction is data-driven, student-centered, and responsive to individual needs. Educators will make evidence-based decisions, implement targeted interventions, and continuously improve instructional practices.  Staff Responsible for Monitoring: Administration, ILT, and Teachers	65%	75%		
Title I: 2.4, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction - Targeted Support Strategy Prioritized Needs: L2 Academic Excellence (Student Achievement) 1				
Strategy 2 Details		Rev	iews	
Strategy 2: Student artifacts of assessments will be collected after every assessment to provide feedback to students and		Formative		Summative
teachers on assessment and instructional strategies.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: The students show their work and demonstrate their thought process which will allow teachers to identify and target where students need specific support in their learning.  Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Administration  Title I: 2.4, 2.5, 2.6  - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction - Targeted Support Strategy Prioritized Needs: L2 Academic Excellence (Student Achievement) 1	25%	50%		

Strategy 3 Details	Reviews			
Strategy 3: Student artifacts of daily work focusing on TEKS will be collected to provide feedback to students and teachers		Formative		Summative
on instructional strategies.	Oct	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> The students show their work and their thought processes, allowing teachers to identify and target where students need specific support in their learning.	N/A			
Staff Responsible for Monitoring: Teachers, CTCs, Interventionist, Administration		25%		
Stan Responsible for Monitoring: Teachers, CTCs, Interventionist, Administration				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective				
Instruction				
- Targeted Support Strategy				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1				
Strategy 4 Details		Rev	iews	
Strategy 4: The CTCs will create a calendar to collect student artifacts and assessments to support content mastery, pacing,		Formative		Summative
sequence, and mastering of standards.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Identify student growth and provide interventions where needed. Teachers will				
be provided with support in areas needed through coaching.	50%	70%		
Staff Responsible for Monitoring: CTCs and Teachers	3070	70%		
Title I:				
2.4, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1				
No Progress Accomplished Continue/Modify	X Discon	tinuo		•
	Discon	unuc		
Accomplished Continue/Wodify				

Goal 2: ACADEMIC EXCELLENCE Douglass Elementary School empowers all learners to excel in current and future pursuits.

Performance Objective 2: By June 2024, Douglass will implement a guaranteed and viable student-centered District curriculum as measured by the Principal

and academic support team dual language fidelity walkthrough data meeting all established percentages for instructional model, classroom environment and instruction, and language acquisition.

#### **HB3** Goal

**Evaluation Data Sources:** Administration will onducts walk-throughs, teaching coaches will participate in learning walks, and lesson studies, the dual language department and academic support team hold meetings, and there will be curriculum fidelity walkthroughs, PLCs, and data meetings.

Strategy 1 Details		Reviews		
Strategy 1: Analyze walkthrough data to provide specific and targeted support to teachers.		Formative		Summative
Strategy's Expected Result/Impact: Ensure each class has a highly skilled educator.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Principal and academic instruction leadership team				
Title I:	25%	50%		
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1				
Strategy 2 Details		Reviews		
trategy 2: Ensures that unit and lesson plans include instructional materials, resources, and decisions that address the	Formative			Summative
instructional needs of all students and individual student groups including clearly defined curricular goals, paths to address	Oct	Jan	Mar	June
student groups, and formative assessments with understood exemplar responses.  Strategy's Expected Result/Impact: Lesson plans support HQIMs, highly prepared and skilled educators in each				
classroom.	25%	50%		
Staff Responsible for Monitoring: Teachers, CTCs, Administration				
Stan Responsible for Montoring. Teachers, CTCs, Administration				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1				
FIIOTHIZEU NECUS: L2 ACAGEMIC EXCENENCE (Curriculum, mistruction, Assessment) 1				
				1

Strategy 3 Details			Rev	views	
Strategy 3: Teachers, CTCs, and administration will be trained in SIOP ar	B strategies to support emergent bilingual		Formative		Summative
students.		Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improve Listening, Speaking, year progress.  Title I: 2.4, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L5 Equity by Design (Demographics) 1	ting, and Reading proficiency levels by one	10%	100%	100%	
No Progress 100% Acco	lished — Continue/Modify	X Discor	ntinue		
	lished — Continue/Modify	X Discor	ntinue		

Goal 2: ACADEMIC EXCELLENCE Douglass Elementary School empowers all learners to excel in current and future pursuits.

**Performance Objective 3:** By June 2024, Douglass will Increase student achievement outcomes as measured by an increase in Domain 1 Student Achievement STAAR results from 34% to 42 %.

**High Priority** 

**Evaluation Data Sources:** STAAR results

Strategy 1 Details		Rev	iews	
Strategy 1: Classroom instruction incorporates rigorous high-quality experiences that promote critical thinking skills with		Formative		Summative
differentiated and scaffolded supports for students with disabilities and English learners among other student groups.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved academic achievement.				
Staff Responsible for Monitoring: Administration and Teachers	25%	70%		
	23%	70%		
Title I:				
2.4, 2.6 - TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1 - L5 Equity by Design (Demographics) 1				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1 - L3 Equity by Design (Demographics) 1				
Strategy 2 Details		Rev	iews	
			iews	Summative
Strategy 2 Details  Strategy 2: Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.	Oat	Formative		Summative
<b>Strategy 2:</b> Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.	Oct		Mar	Summative June
Strategy 2: Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.  Strategy's Expected Result/Impact: Student agency and ownership of their learning		Formative Jan		
<b>Strategy 2:</b> Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.	Oct	Formative		
Strategy 2: Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.  Strategy's Expected Result/Impact: Student agency and ownership of their learning		Formative Jan		
Strategy 2: Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.  Strategy's Expected Result/Impact: Student agency and ownership of their learning  Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Administration		Formative Jan		
Strategy 2: Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.  Strategy's Expected Result/Impact: Student agency and ownership of their learning Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Administration  Title I: 2.4, 2.6 - TEA Priorities:		Formative Jan		
Strategy 2: Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.  Strategy's Expected Result/Impact: Student agency and ownership of their learning Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Administration  Title I: 2.4, 2.6 - TEA Priorities: Improve low-performing schools		Formative Jan		
Strategy 2: Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.  Strategy's Expected Result/Impact: Student agency and ownership of their learning Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Administration  Title I: 2.4, 2.6  - TEA Priorities: Improve low-performing schools - ESF Levers:		Formative Jan		
Strategy 2: Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.  Strategy's Expected Result/Impact: Student agency and ownership of their learning Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Administration  Title I: 2.4, 2.6  - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction		Formative Jan		
Strategy 2: Standards-based student trackers will be used to track student progress and growth in math and reading for grade levels K-5.  Strategy's Expected Result/Impact: Student agency and ownership of their learning Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Administration  Title I: 2.4, 2.6  - TEA Priorities: Improve low-performing schools - ESF Levers:		Formative Jan		

Strategy 3 Details		Reviews		
trategy 3: Lesson Alignment (LA) and Formative Assessment (FA) application and components, i.e. unpacking the		Formative		Summative
andard, writing objectives, exit tickets, exemplar responses, assessments, and success criteria, will be used to plan Tier I astruction with HQMIs with fidelity.	Oct	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Alignment between the lessons and the standards, establish clear learning objectives, and continually monitor students' understanding and progress. This data-driven approach allows you to make informed instructional decisions and make necessary adjustments.	30%	70%		
Staff Responsible for Monitoring: CTCs. Teachers, Interventionist, Administration				
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 1				
Strategy 4 Details		Rev	iews	•
<b>trategy 4:</b> Leadership will develop a student profile tracker to be used and updated throughout the year with student data y teachers, CTCs, interventionists, and administration.	Formative			Summative
Strategy's Expected Result/Impact: Identify student progress and growth academically and by language.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Teachers and ILT  Title I: 2.4, 2.6  - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction  Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1	50%	75%		
	X Discon	. •		

Goal 2: ACADEMIC EXCELLENCE Douglass Elementary School empowers all learners to excel in current and future pursuits.

**Performance Objective 4:** By June 2024, Douglass Elementary will Increase student achievement outcomes as measured by the percentage of 3rd-grade students that score "Meets" Grade level or above on STAAR reading will increase from 19% to 30% with all student groups meeting board-approved metrics.

#### **HB3** Goal

Strategy 1 Details		Rev	iews	
Strategy 1: Purchase materials to improve reading levels, including books, subscriptions, programs, equipment, and	, and Formative Summar		Summative	
supplies.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Students will improve their academic performance in all areas.  Staff Responsible for Monitoring: Secretary and Principal	10%	100%	100%	
Title I: 2.4, 2.5, 2.6				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1				
Funding Sources: Author or Speaker to Motivate Students to Read - 211 Title I, 1003 School Improvement Grant (SIG) - 211.12.6299.114.24.801.100.114 - \$1,200, Reading Materials - 211 Title I, 1003 School Improvement Grant (SIG) - 211.12.6329.114.24.801.114 - \$1,000				
Strategy 2 Details		Rev	iews	
Strategy 2: Math and Reading interventionists are being provided by the district to support Tier 3 students in achieving	e district to support Tier 3 students in achieving Formative		Summative	
outcomes measured by Domain 1.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase STAAR results by 8% in Domain 1				
Staff Responsible for Monitoring: CTCs, Interventionist, Administration	100%	100%	100%	
Title I: 2.4, 2.5, 4.2 - TEA Priorities:		)		
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1			1	

Strategy 3 Details	Reviews			
Strategy 3: Leadership will develop a calendar for professional development based on teachers' need for support based on		Formative		
walkthroughs data collection and pulse checks.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: CTC supports teachers through coaching, modeling, and feedback.				
Staff Responsible for Monitoring: CTCs and Administration	30%	70%		
Title I:	30%	10%		
2.4, 2.5, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 - L2 Academic Excellence				
(Student Achievement) 1 - L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1				
Strategy 4 Details		Rev	iews	
Strategy 4: After school tutoring will be provided to support students in achieving measured outcomes in Math and		Formative		Summative
Reading	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Students will improve their academic performance.	N/A			
Staff Responsible for Monitoring: Administration and Teachers	1 1/21	50%		
	<b>V</b> D:			_1
No Progress Continue/Modify	X Discon	tinue		

Goal 2: ACADEMIC EXCELLENCE Douglass Elementary School empowers all learners to excel in current and future pursuits.

**Performance Objective 5:** By June 2024, Douglass Elementary will increase student achievement outcomes as measured by the percentage of 3rd-grade students that score "Meets" grade level or above on STAAR math will increase from 10% to 30% with all student groups meeting board-approved metrics.

**High Priority** 

**HB3** Goal

**Evaluation Data Sources: STAAR** 

Strategy 1 Details	Reviews			
Strategy 1: Procure instructional, testing materials, technology and supplies to enhance the instructional program for			Summative	
students at all grade levels. To be used during interventions, and accelerated instruction.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improve student academic achievement				
Staff Responsible for Monitoring: Principal, Assistant Principal, School Secretary	5%	90%		
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction - Targeted Support Strategy				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1				
<b>Funding Sources:</b> Instructional Supplies - 211 Title I, 1003 School Improvement Grant (SIG) - 211.11.6399.114.24.801.114 - \$9,167, General Supplies - 185 SCE (District) - 185.11.6399.114.30.000.114 - \$7,455, Testing Materials STAAR - 185 SCE (District) - 185.11.6339.114.30.000.114 - \$10,545, Technology - 185 SCE (District) - 185.11.6395,114,30,000,114, Technology - 211 Title I, 1003 School Improvement Grant (SIG) - 211.11.6395.114.24.801.114, Reading Materials - 185 SCE (District) - 185.11.6329.114.30.000.114				
No Progress Accomplished — Continue/Modify	X Discon	I l		

Goal 3: DESTINATION DISTRICT Douglass Elementary School solidifies its position as El Paso's destination district.

**Performance Objective 1:** By June 2024, Douglass will stabilize enrollment by increasing the number of new students enrolling or transferring back to Douglass by 1%.

Evaluation Data Sources: On Point

Strategy 1 Details	Reviews			
Strategy 1: Make customer service a priority.		Formative		Summative
Strategy's Expected Result/Impact: All families visiting Douglass will receive people first attitude, technical and	Oct	Jan	Mar	June
critical solving skills, personal and professional skills.  Staff Responsible for Monitoring: Administration  TEA Priorities:	75%	100%	100%	
Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
<b>Prioritized Needs:</b> L3 Destination District (Perceptions, Facilities, Programs, Technology) 1				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 3: DESTINATION DISTRICT Douglass Elementary School solidifies its position as El Paso's destination district.

**Performance Objective 2:** By June 2024, Douglass will attract and retain top talent by implementing an employee recruiting and retention plan designed to increase the number of filled positions on the first day of school from 3% to 0%.

## **High Priority**

Evaluation Data Sources: Position Inventory Control data

Strategy 1 Details	Reviews			
Strategy 1: Promote Douglass Elementary through job fairs, social media, and events to recruit and hire teachers and staff.		Formative		Summative
Strategy's Expected Result/Impact: Newly hired teachers will have the support needed to be an effective and	Oct	Jan	Mar	June
competent employee.  Staff Responsible for Monitoring: Administration and instructional leadership team.	75%	100%	100%	
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers:				
Lever 2: Strategic Staffing				
<b>Prioritized Needs:</b> L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1				

Strategy 2 Details		Revie	ews	
Strategy 2: Provide opportunities for teachers to attend out-of-town and in-town training/conferences, campus, and district		Formative		Summative
staff development during faculty meetings, monthly meetings, 45/90 minutes PLC's as provided by district representatives or campus Instructional Team on best practices, student data analysis & intervention plans.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Strategy's Expected Result/Impact Empower teachers with updated skills/strategies to increase STAAR and TELPAS performance in reading, math, and science, and Language Acquisition.	50%	75%		
Staff Responsible for Monitoring: Principal, Secretary to the Principal				
Prioritized Needs: L3 Destination District (Staff Recruitment, Retention &Prof. Dev) 1  Funding Sources: Substitutes for PLANNING - 185 SCE (District) - 185.11.6112.114.30.362.11 - \$5,766, Fringes - Substitutes for PLANNING - 185 SCE (District) - \$84, Saturday Planning - 211 Title I, 1003 School Improvement Grant (SIG) - 211.13.6117.114.24.801.114 - \$5,000, Professional Development Out of town Travel - Teachers - 211 Title I, 1003 School Improvement Grant (SIG) - 211.13.6411.114.24.801.114 - \$1,675, Substitutes for PLANNING - 211 Title I, 1003 School Improvement Grant (SIG) - 211.11.6112.114.24.362.114 - \$13,052, Professional Development Out of town Travel - Admin - 211 Title I, 1003 School Improvement Grant (SIG) - 211.23.6411.114.24.801.114 - \$3,500, Fringes - Saturday Planning - 211 Title I, 1003 School Improvement Grant (SIG) - 211.13.61**.114.24.801.114 - \$948, Professional Development - Teachers - 211 Title I, 1003 School Improvement Grant (SIG) - 211.13.6499.114.24.801.114 - \$5,907, Reading Materials - Teachers - 211 Title I, 1003 School Improvement Grant (SIG) - 211.13.6329.114.24.801.114 - \$2,500, Fringes - Substitutes for PLANNING - 211 Title I, 1003 School Improvement Grant (SIG) - 211.11.6141.114.24.362.114 - \$218				
No Progress Accomplished Continue/Modify	X Discon	tinue		

Goal 3: DESTINATION DISTRICT Douglass Elementary School solidifies its position as El Paso's destination district.

**Performance Objective 3:** By June 2024, Douglass will expand the integration of 21st century learning and innovation skills by developing and implementing an instructional technology campus support plan.

Evaluation Data Sources: Technology Inventory

Strategy 1 Details	Reviews			
Strategy 1: Students will receive instruction on effectively communicating ideas through PowerPoint, Schoology, Google		Summative		
Slides, and other media and formats.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Students can effectively share and explain their ideas, communicate and work with others to achieve a common goal or solution.  Staff Responsible for Monitoring: Classroom teachers	30%	50%		
Title I: 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L3 Destination District (Perceptions, Facilities, Programs, Technology) 1				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 4: CULTURE OF ACCOUNTABILITY Douglass Elementary School cultivates a culture of transparency, care, and service.

**Performance Objective 1:** By June 2024, Douglass will foster a welcoming and safe environment where all students feel supported resulting in an increase in student attendance rate from 89% to 94%.

## **High Priority**

Evaluation Data Sources: Attendance data and on-point data

Strategy 1 Details	Reviews				
Strategy 1: Incentives will provided to students and parents to encourage attendance.		Formative		Summative	
Strategy's Expected Result/Impact: Increasing attendance rates from 89% to 94%	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: PBIS Team, Counselor, Assistant Principal  Title I: 2.5, 2.6 - TEA Priorities:	50%	75%			
Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture - Targeted Support Strategy Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 1					
No Progress Continue/Modify	X Discon	tinue		•	

Goal 4: CULTURE OF ACCOUNTABILITY Douglass Elementary School cultivates a culture of transparency, care, and service.

**Performance Objective 2:** By June 2024, Douglass will foster a welcoming and safe environment where all families and communities feel supported by ensuring to offer all required community events.

**Evaluation Data Sources:** Sign-in Sheets and Surveys

Strategy 1 Details		Rev	iews	
Strategy 1: Hold monthly Coffee with the Principal meetings in order to address the following: Title I components, District		Formative		Summative
and Campus initiatives, and parental activities and programs. Provide parents with community and school communications through flyers, social media, and video presentations. Presenters will be acquired to have informative, educational meetings	Oct	Jan	Mar	June
for parents.				
Strategy's Expected Result/Impact: Increase parental involvement and awareness about academic subjects	50%	75%		
Staff Responsible for Monitoring: Principal, AP, Family Community Liason				
Title I:				
4.1, 4.2				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers: Lever 3: Positive School Culture				
Prioritized Needs: L3 Destination District (Perceptions, Facilities, Programs, Technology) 1				
<b>Funding Sources:</b> Supplies for parent meetings - 211 Title I, 1003 School Improvement Grant (SIG) - 211.61.6399.114.24.801.114 - \$400, Smart TV for Parent Communications and Information - 211 Title I, 1003 School				
Improvement Grant (SIG) - 211.61.6399.114.24.801.114 - \$600				
Improvement Grant (SIG) - 211.01.0377.114.24.001.114 - \$000				
Strategy 2 Details		Rev	iews	<del>_</del>
<b>Strategy 2:</b> Increase family and community involvement from 1% to 5% by fostering a culture of inclusivity.	Formative			Summative
<b>Strategy's Expected Result/Impact:</b> More attendance at various meetings and events as well as an increase in parent volunteers.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Family and community liaison and Principal	35%	70%		
Title I:				
4.1, 4.2				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction				
<b>Prioritized Needs:</b> L3 Destination District (Perceptions, Facilities, Programs, Technology) 1				
	X Discon	timus o		
No Progress Accomplished Continue/Modify	A Literon	unue		

Goal 4: CULTURE OF ACCOUNTABILITY Douglass Elementary School cultivates a culture of transparency, care, and service.

Performance Objective 3: By June 2024, Douglass will implement a two-way communication plan designed to increase the number and quality of

opportunities to engage, inform, train, and gather input from family and community stakeholders.

Evaluation Data Sources: ClassDojo, Blackboard, Monthly Newsletter, Social Media

Strategy 1 Details	Reviews			
Strategy 1: Communication with parents will continue to be two-way through ClassDojo, newsletters, and email.	gh ClassDojo, newsletters, and email. Formative Summative	Summative		
<b>Strategy's Expected Result/Impact:</b> Open communication with the school and parents to keep parents informed and Douglass informed about parent concerns.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Administration	25%	65%		
Title I: 2.5, 4.2				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 1				
No Progress Continue/Modify	X Discon	tinue		

Goal 5: EQUITY BY DESIGN Douglass Elementary School champions a targeted approach to universal access and system equity.

**Performance Objective 1:** By June 2024, Douglass will foster equitable access to opportunities and eliminate barriers as measured by a reduction in the percentage of long-term Emergent Bilinguals Achieving Beg/Int on TELPAS Composite from 83% to 70% as well as reduce the number of Emergent Bilinguals achieving Beginning on TELPAS reading from 49% to 39.

**High Priority** 

**HB3** Goal

**Evaluation Data Sources:** TELPAS and Teacher and Student Trackers

Strategy 1 Details		Rev	iews	
Strategy 1: Speak to students in both English and Spanish during social events and every other day announcements.	Formative			Summative
<b>Strategy's Expected Result/Impact:</b> Students will be hearing English and Spanish in social situations and will improve listening for TELPAS.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: All staff.	25%	60%		
<b>Title I:</b> 2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L5 Equity by Design (Demographics) 1				
Strategy 2 Details	Reviews			
Strategy 2: Leadership will create, implement, and monitor student trackers to monitor TELPAS Proficiency Level Descriptors and update student data throughout the year: weekly, monthly, BOY, MOY, EOY.		Formative		Summative
Strategy's Expected Result/Impact: Students will be tracking their levels frequently to see their student growth in each PLD.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: CTCs, Interventionists, Teachers, Administration	10%	70%		
Title I:				
2.4, 2.6				
- TEA Priorities:				
Improve low-performing schools - ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1				
1 Hornized recess. L2 reducinic Execucine (Currentum, instruction, Assessment) 1				
	X Discon			1
No Progress Continue/Modify	A Diggon	iniie		